

### Our shareholder



Creating sustainable value in the oils and proteins sectors, thus contributing to better food for humans and preservation of the planet















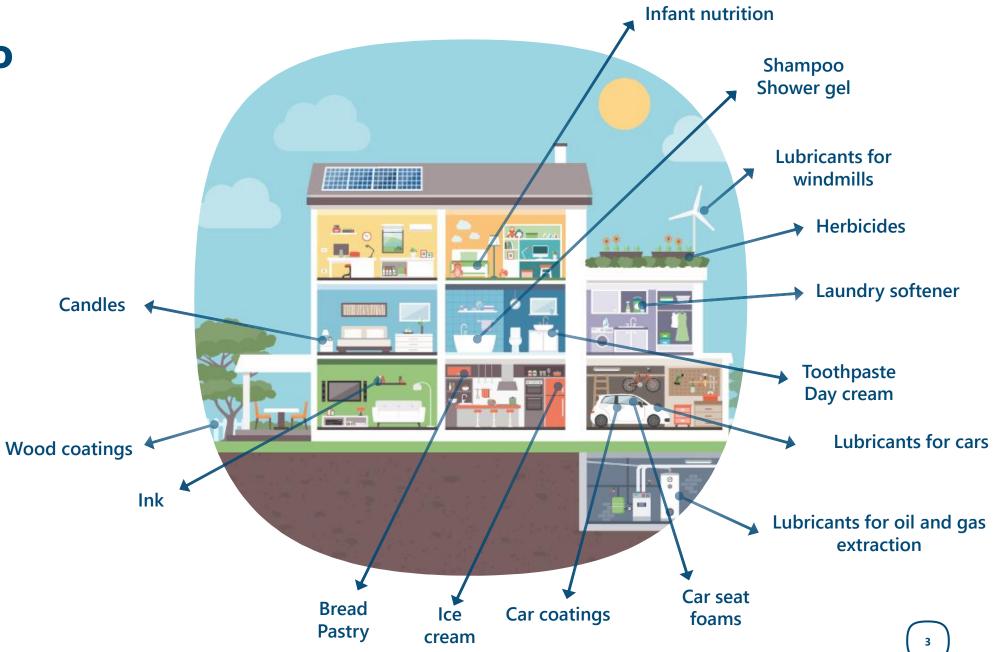




What we do

Oleon's natural chemistry is everywhere

The raw materials and ingredients that we produce can be found in everyday objects.



oleon

# Our key figures

1000 employees

2022 turnover

€ 1200

mio

6 production plants





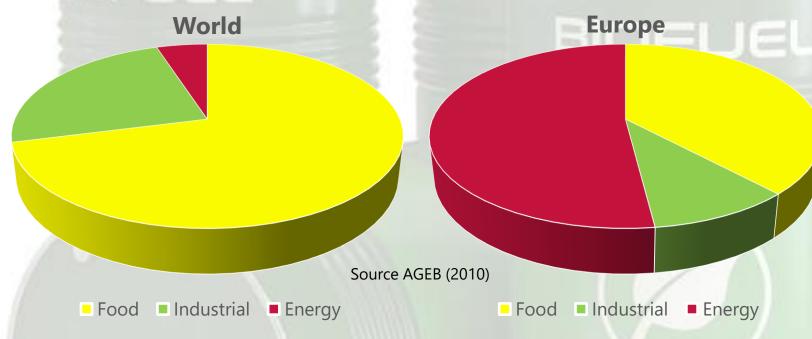






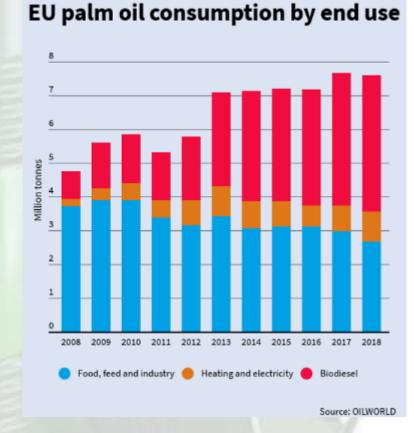


# Main uses of palm oil



- **Foods** margarine, pizzas, breads and cooking oils...
- Industrial applications soaps, cosmetics ingredients and cleaning agents...
- **Energy** biodiesel, electricity or heat

• In Europe,



- palm oil is used less and less in food and feed
- but more and more burned as an energy source



# Chemical composition of oils and main uses



% fatty acids	Rapeseed	Sunflower	Soybean	Tallow	Palm	Palm Kernel	Coconut
C6:0	0	0	0	0	0	0	0
C8:0	0	0	0	0	0	4 <sub>D</sub>	7
C10:0	1	0	0	0	0	4 ersor	iai Care
C12:0	0	0	0	0	0	49 Hom	e care 48
C14:0	0	0	0	3	1	1¢Person	nal cares
C16:0	4	6	11 Soap	s and 24 Cand	lles 42	Q	9
C16:1	0	0	0	3	0	0	0
C18:0	2	4	4	18	4	2	3
C18:1	FO FO	od <b>21</b> an	d 23 Lubri	icants 41	40	15	6
C18:2	21 Fo	od 63	51	1	9	3	2
C18:3	Q	1	8	1	0	0	0
C20:0	0	0	0	0	0	0	0
C20:1	2	0	0	1	0	0	0
C22:0	0	1	0	0	0	0	0
C22:1	0	0	0	0	0	0	0



# How can we use palm oil in a sustainable way?



4.80 million ha

Oil palm production area certified by RSPO



168,129

Individual smallholders with RSPO membership



15.1 million tonnes

Volume of RSPO-certified sustainable palm oil



19%

**Example of RSPO certification** 

Proportion of global palm oil certified by RSPO



497,928 ha

RSPO-certified, smallholdersmanaged area



5,399

RSPO members from around the world



100 countries

RSPO members come from every corner of the world





# **Take away**

- Palm oil has been the favored crop to meet growing demand for vegetable oils, because:
  - the increasing demand for food
  - it's versatile composition suitable for food, lubricants, personal care and home care
  - substitutes for palm oil do not always exist
  - incredibly high yields (and lowest production costs)
- Palm oil has been an important driver of deforestation, but it is not the case anymore
- Avoid boycotts, since substitutions with other vegetable oils can lead to even further environmental and social harm.
- European countries may better use less palm oil for biofuels, as local substitutes are available
- Support sustainable palm oil (for example RSPO, ISCC, SPI, NPDE, CDP certifications...)

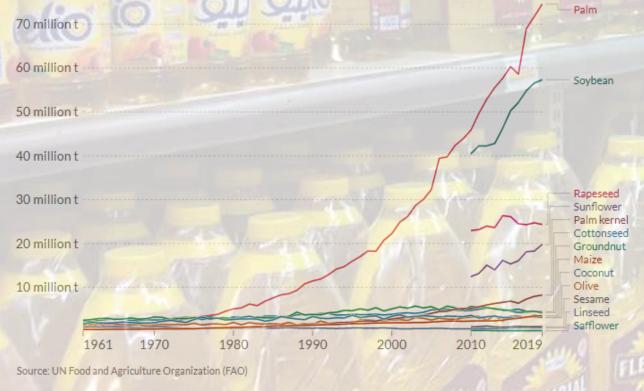


Back up slides for the Q&A



# **Evolution of the vegetable oil demand worldwide**





Increasing income, urbanization, changing food habits and deeper penetration of processed foods are the key drivers

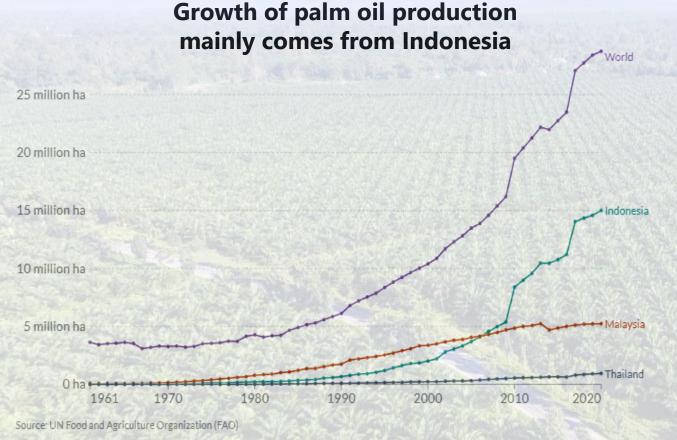
#### **Indonesia and Malaysia represent** 84% of WW production





# Land use for palm oil production

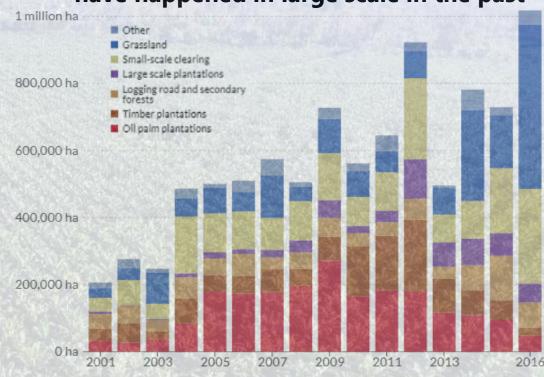
and drivers for deforestation



Malaysia does not deforest unnecessarily and will continue to use land judiciously

(Malaysia is committed to the Rio Summit pledge to maintain at least 50% of its total land area under forest)

Deforestation and peat land cultivation have happened in large scale in the past



Source: Austin, K. G., Schwantes, A., Gu, Y., & Kasibhatla, P. S. (2019). What causes deforestation in Indonesia?

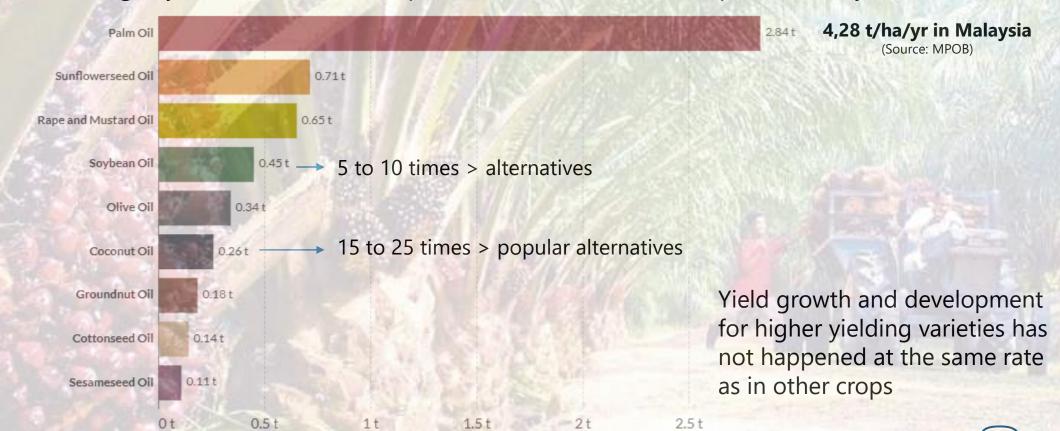
Since 2009, deforestation in Indonesia is less and less due to palm oil plantations



# Oil yield by crop type (in t/ha/yr)

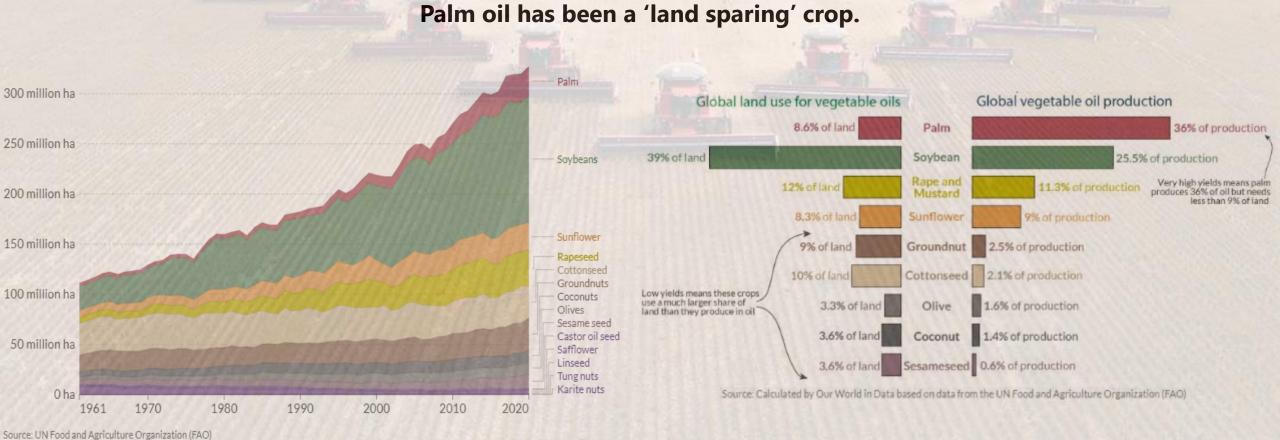
#### Palm oil production is by far the most productive oil per ha and per year

...but does not bring any substantial source of protein for animal feed like rapeseed or soybean





# Land use for vegetable oil crops worldwide





# **Looking forward**

- Food production must grow in order to feed:
  - 2.3 billion people more and
  - 1 billion people without access to food.
- 70% more food production is required by 2050 to feed the growing population

Source FAO (2011)

Population	Today	2050
Global population	7 billion	9.3 billion
Earning <1.25 USD per day	1.4 billion	
Without access to food	1 billion	

A global boycott on palm oil would not fix environmental issues but shift them elsewhere at a greater scale, as the world would need more land to meet oil demand





Liberté Égalité Fraternité





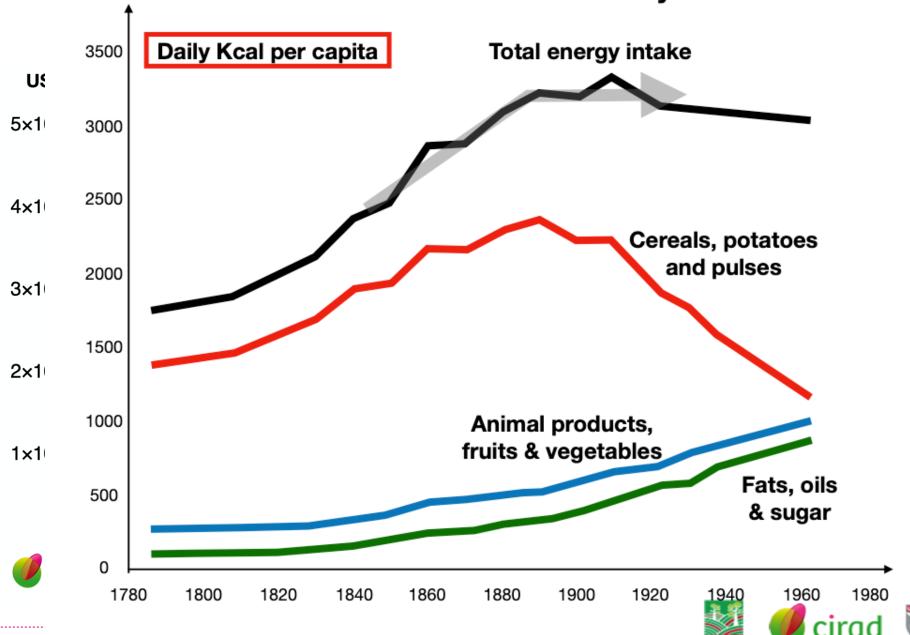
# WORKING TOGETHER FOR TOMORROW'S AGRICULTURE

# Trend 1/6 The world demand for palm oil keeps increasing





#### Secular trends in France in the daily calorie intake



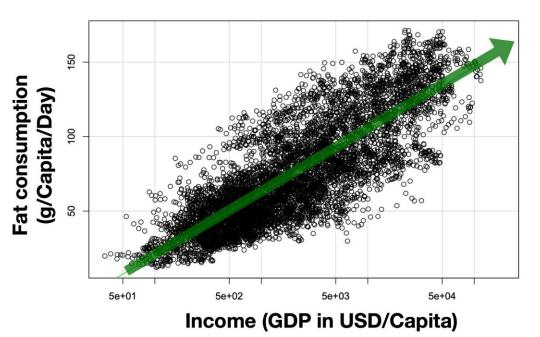
Source: CIRAD/INRA, in Guyonard et al. (2012) from Combris (2012)

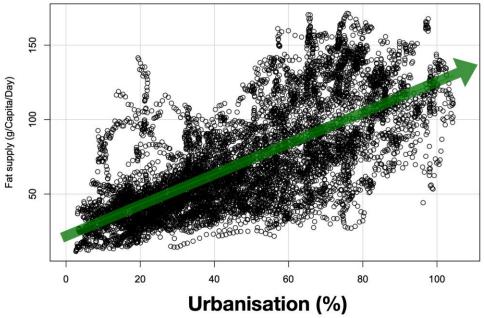


.nds 23

# Fat demand increases when Income or/and Urbanisation increases

(1950 to present - all countries)

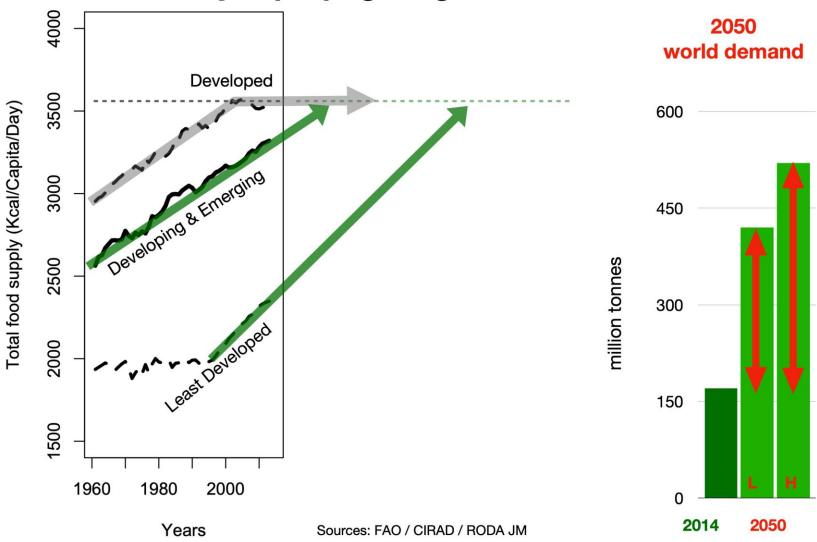




Sources: FAO / CIRAD / RODA JM



#### Food security is propagating to the world





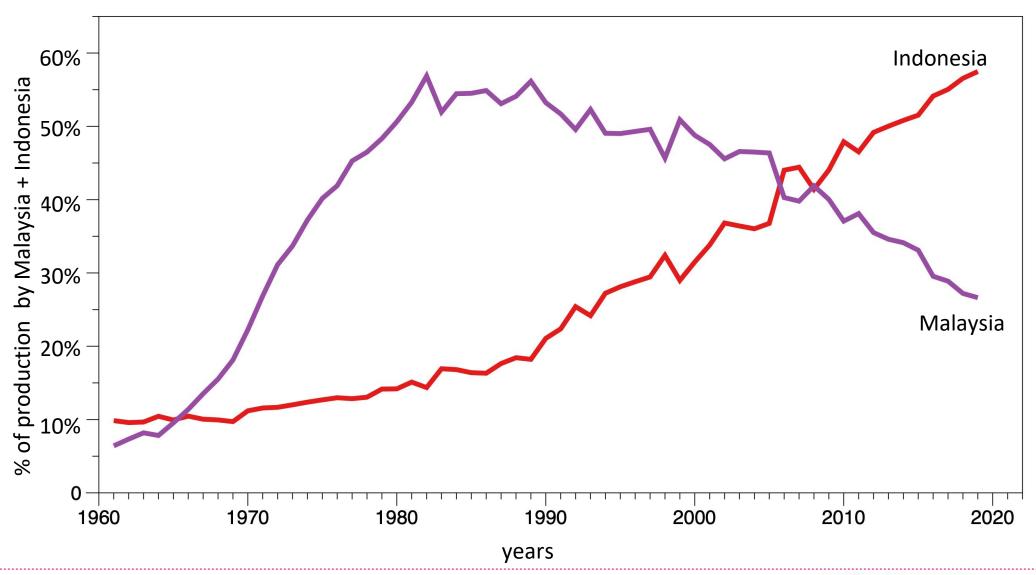


# Mutation 2/6 Competition and Land grabbing

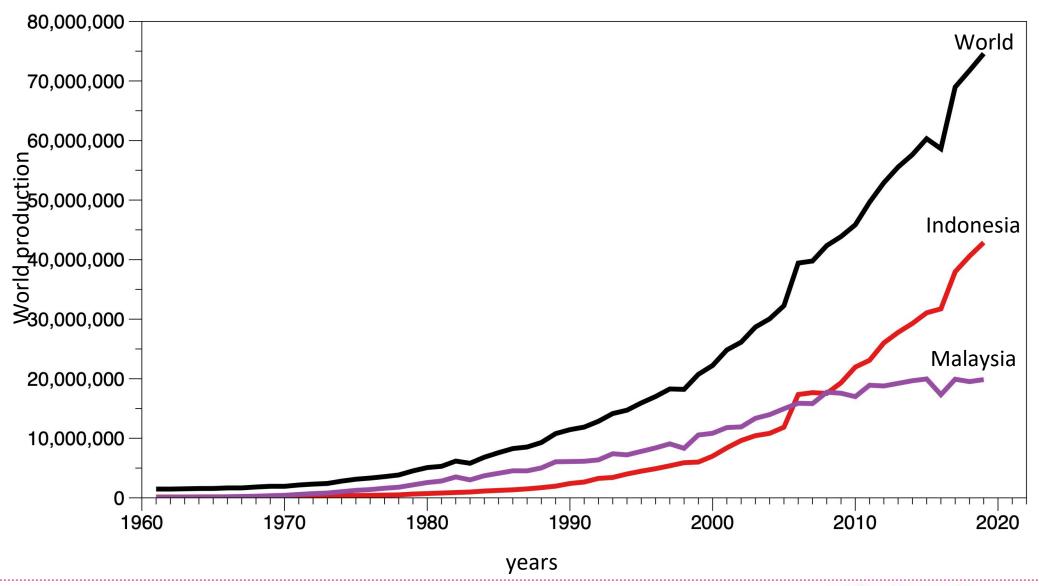




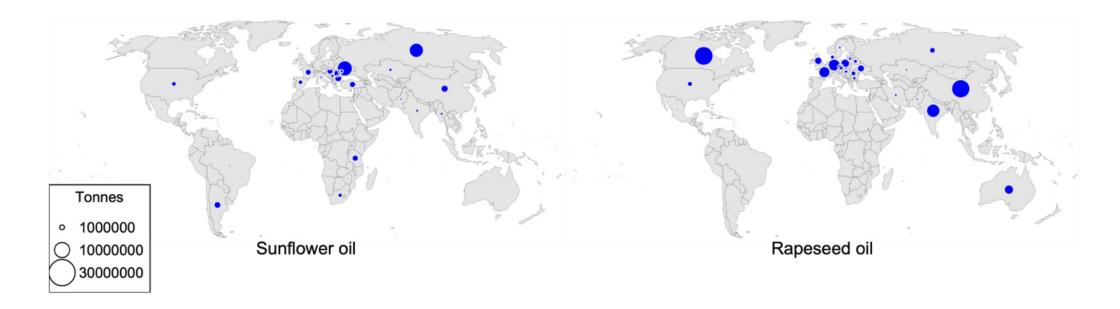
## Proportion of palm oil production between Indonesia and Malaysia

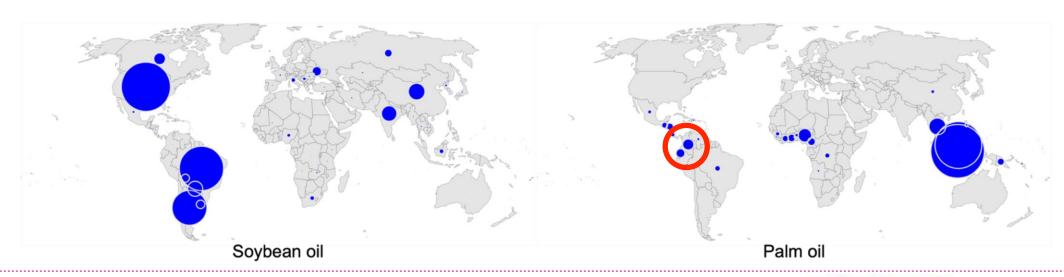


## Global increase of oil palm production



### **Beware of Latin America**





# Land grabbing: who are the investors and where they invest?



#### **TOP 10 INVESTOR COUNTRIES**

1) USA	7,095,352*
2) Malaysia	3,349,571
3) U.A.E.	2,819,223
4) UK	2,296,669
5) India	1,990,223
6) Singapore	1,880,755
7) Netherlands	1,684,896
8) Saudi Arabia	1,573,218
9) Brazil	1,368,857
10) China/Hong Kong	1,342,034

#### TOD 40 TARGET COUNTRIES

1) Papua New Guinea	3,799,169
2) Indonesia	3,549,462
3) South Sudan	3,491,313
4) D.R. of the Congo	2,717,358
5) Mozambique	2,167,882
6) Brazil	1,811,236
7) Ukraine	1,600,179
8) Liberia	1,361,213
9) Sudan	1,191,013
10) Sierra Leone	1,181,105

<sup>\*</sup> hectares

# Mutation 3/6 Mechanisation









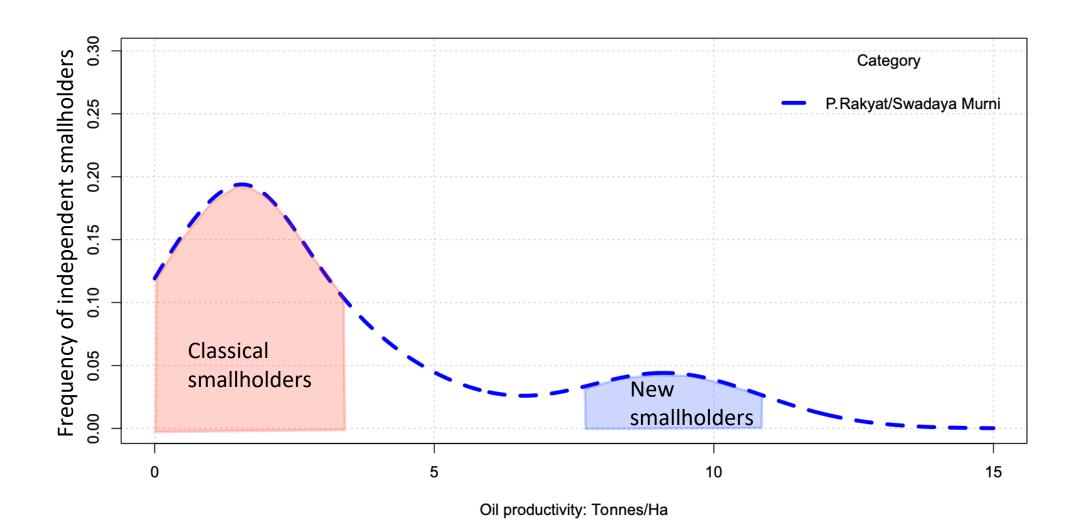
# Mutation 4/6 Independent smallholders are changing







## An emerging class of new smallholders



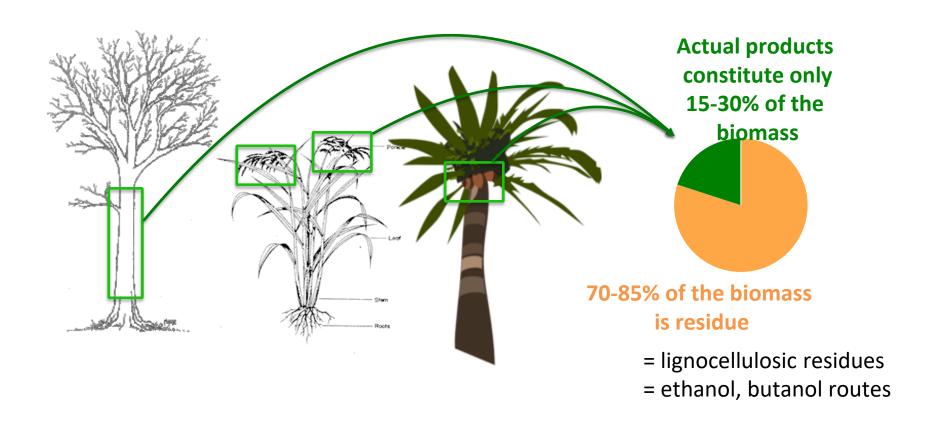
# Trend 5/6 Biofuels







### Do not forget the lignocellulosic routes to ethanol, butanol



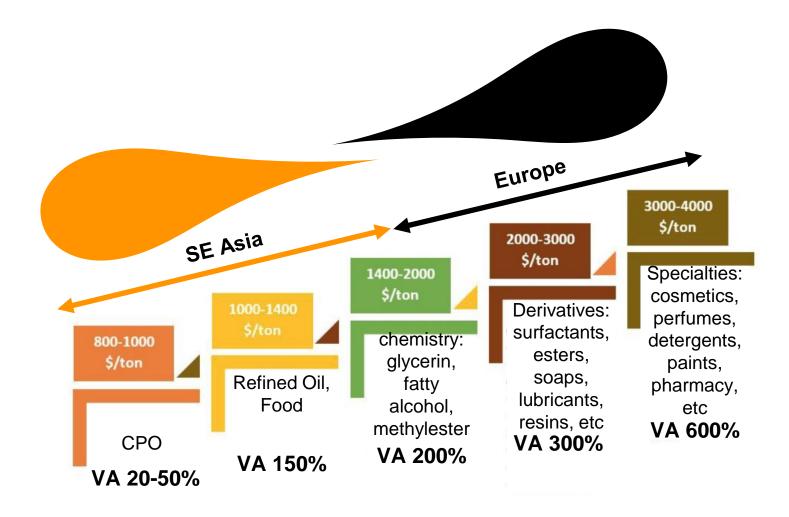
# Trend 6/6 Added value







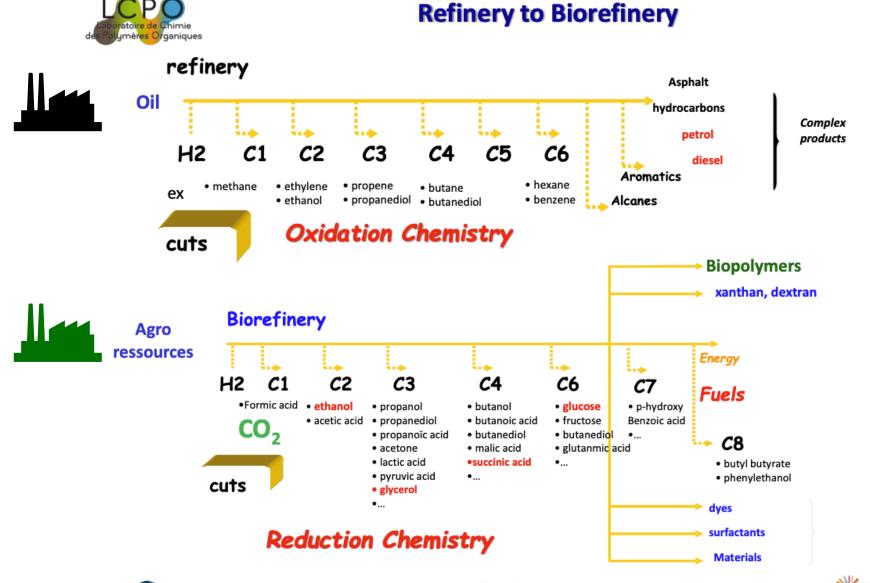
#### Where the added value is



Gambar 8. Skema peningkatan nilai produk oleokimia

#### Larangan Uni Eropa Jadi Peluang Hilirisasi Industri Sawit

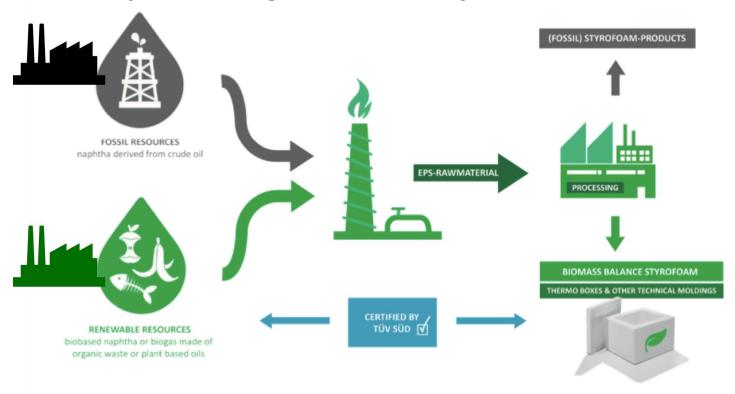
### Biorefineries can produce materials and molecules







# Here, example of styrofoam equivalent



#### **GERMANY'S**

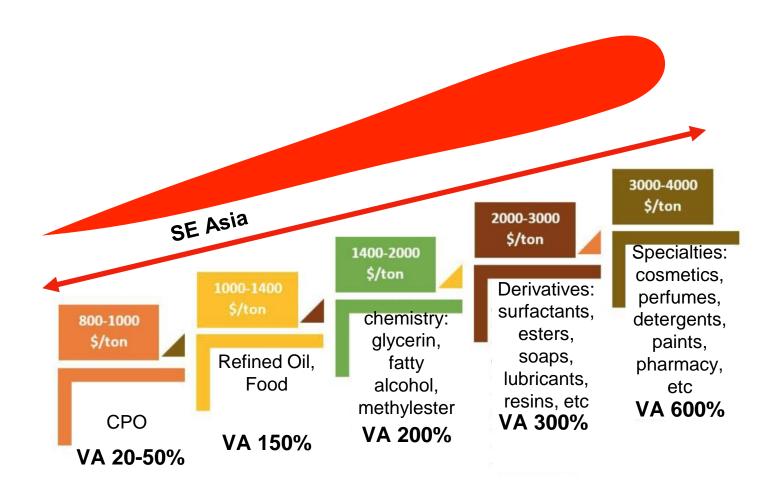
#### **BEST VANILLA ICE**

IceGuerilla ships ice cream all over Germany with boxes from Schaumaplast. Up to 48 hours the award-winning ice cream is optimally tempered on the way. In 2012, the vanilla ice cream was even voted Germany's best ice cream by the Intergastra jury.





#### Where the added value could be



Gambar 8. Skema peningkatan nilai produk oleokimia

#### Larangan Uni Eropa Jadi Peluang Hilirisasi Industri Sawit

#### **Jean-Marc RODA**

CIRAD Regional Director, representing INRAE & Agreenium for the SouthEast Asia Island Countries Brunei, Indonesia, Malaysia, Philippines, Singapore, Timor Leste.

roda@cirad.fr

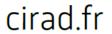
CIRAD Regional Office: Graha Kapital 1, 4th floor, Jalan Kemang Raya 4, 12730 Jakarta, Indonesia

For a copy of these slides, please ask my assistant

Ibu Ritim Bahri: ritimbahri@cirad.or.id



42, rue Scheffer 75116 Paris France





CIRAD is a founding member of:















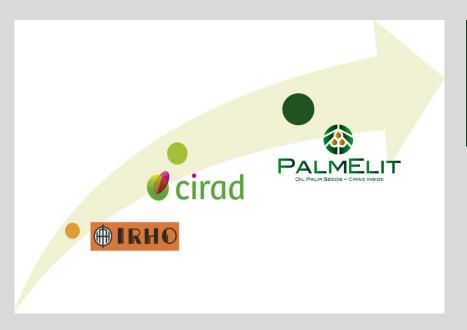
# Géopolitique de l'huile de palme et mutation en cours de la filière

Vers une fin de l'hégémonie du modèle asiatique ?

Séminaire de réflexion 2023, 16 & 17 février 2023

## Palmelit S.A.S.

- PME semencière française dédiée au palmier à huile. Filiale du Cirad (66%)
- 80 ans de recherche, 70 million de semences germées distribuées dans 25 pays





et de Sofiprotéol - AVRIL (34%). Top 3 semencier mondial





# Prédire l'avenir, quoi dans 25 ans ?

- nouveau site de production opérationnel: 8 ans
- Faire un cycle de sélection: 15 ans,
- Un cycle de culture commerciale: **25-30 ans**.

Un sélectionneur palmier prédire le futur

Emergence de nouveaux pôles de production majeurs.

lancement de nouveaux modeles de loppement inclusifs.



Démographie

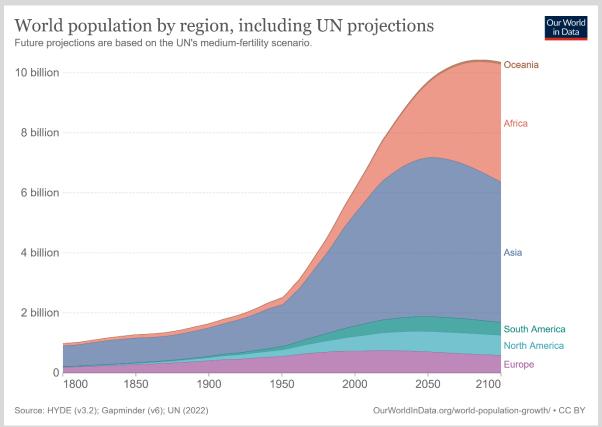
Balances commerciales

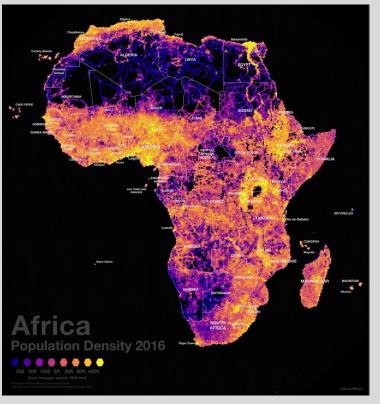
Relocalisation

Compétitivité MY/ID

# Démographie

9,7 Milliard d'humains en 2050 dont <u>40% en Afrique + Inde</u> >50% de population rurale en Afrique ou Inde

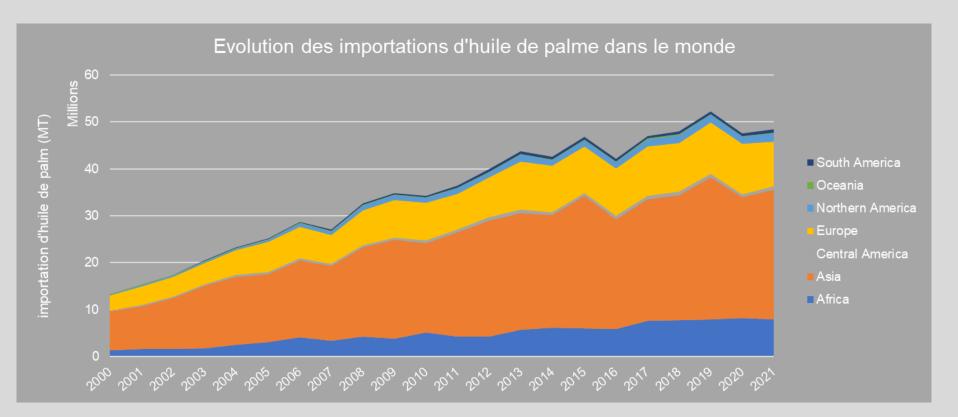






Volonté des états de limiter les importations et les sorties de devises

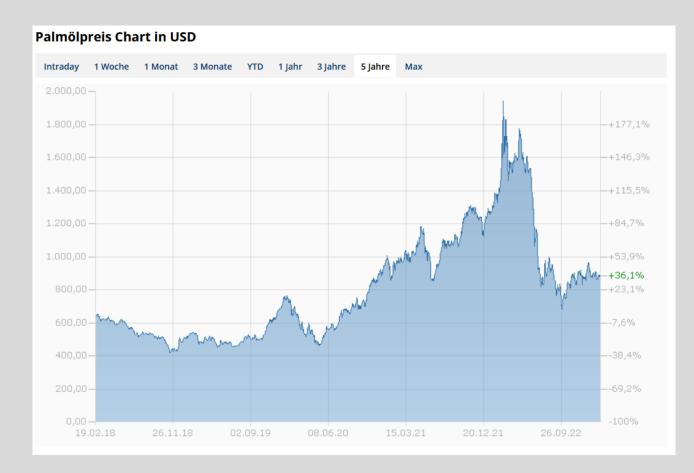
+30% demande en huile végétales en 2030 (OCDE 2021)



Source: FAO, 2023, Oil World, 2021

## Relocalisation

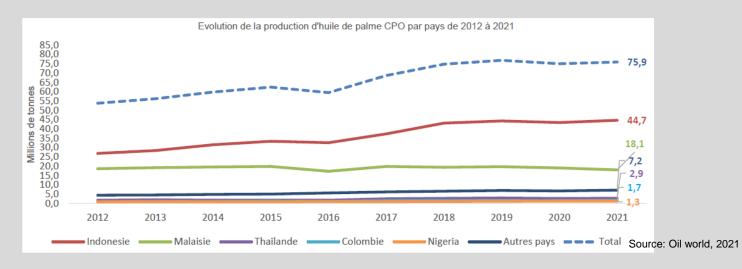
- -Enjeux de souveraineté alimentaire (et énergétique)
- -Covid19
- -Ukraine war
- -Besoin de raccourcir les flux
- -prix stables et assez haut sur moyen terme

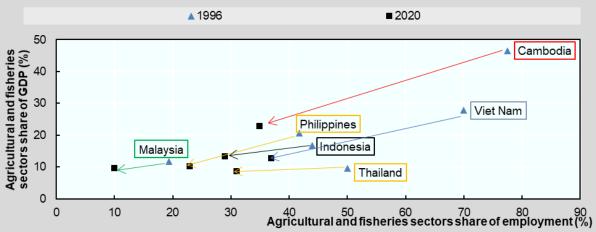




# Baisse de la compétitivité MY/ID

- -Stagnation de la productivité
- -Manque de main d'œuvre
- -Augmentation des coûts





Source: World Bank, 2023



## ш

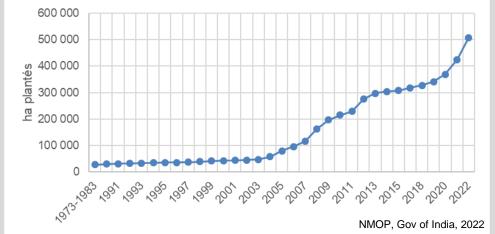
#### INDE

1,6 milliard en 2050, 50% des actifs sont agriculteurs

1er importateur mondial d'huile de palme → 9M de tonne/an

Nouveau plan palmier lancé en 2019 avec 1,5 milliard de USD. Potentiel de 6M de tonnes d'huile produit/an

La production est gérée à 100% par des petits planteurs <1,5ha. La loi assure 75% des revenus de l'huile aux planteurs.

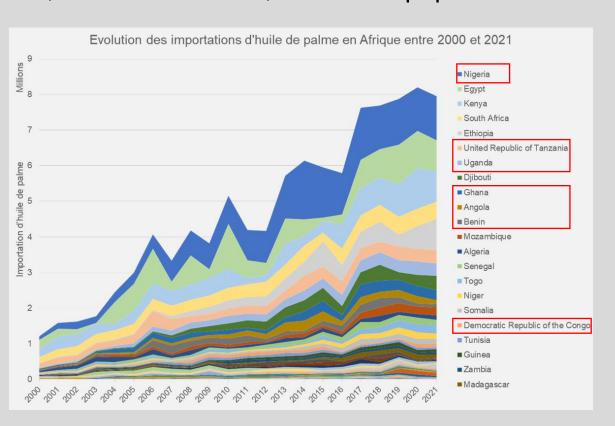




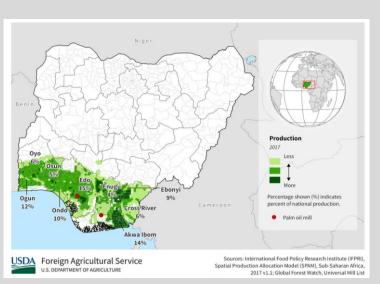
# Nouvelles dynamiques palmier

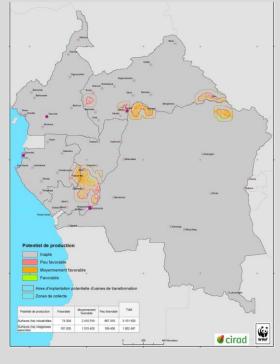
#### **AFRIQUE** sub saharienne

2,5 milliard en 2050, 60% de la population est rurale



+10% par an d'ici 2030 prévu au Nigeria (OCDE-FAO 2021)
5 à 12 million d'ha potentiels identifiés en RDC (Cirad)









## Court terme (1-2 ans)

 Pénurie de semences de palmier à huile en 2022-2023 en Malaisie

 Arrêt de l'exportation de technologies depuis l'Indonésie en 2023 (Policy Brief kajian kebijakan pengeluaran benih tanaman kelapa sawit, GRI 2022)

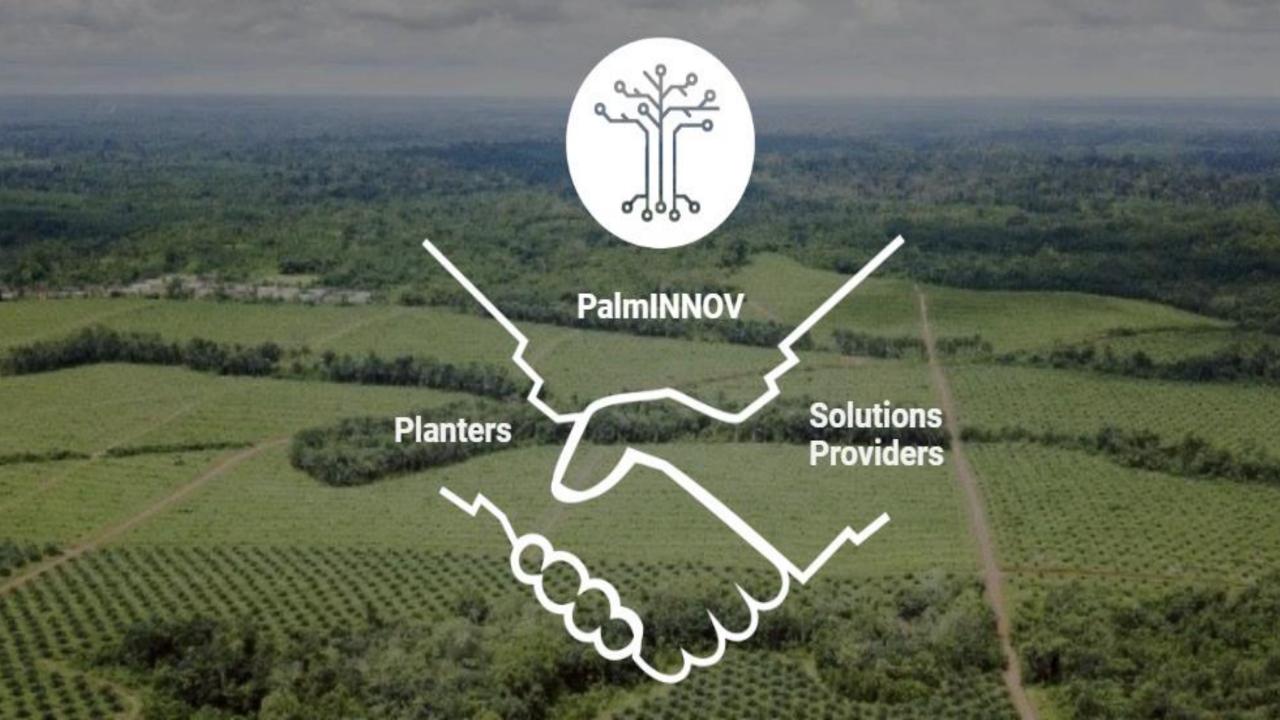
## Moyen terme (5-10 ans)

- Baisse de la croissance palmier en Indonésie (1,4%) et Malaisie (0,9%) (OCDE, 2022)
- Début des productions (selon la réussite des plans palmiers)
- Augmentation importante de la part des petits exploitants
- Développement de pôles de compétences concurrent

## Long terme (20-30 ans)

- Palmier en Malaisie ?
- Biodiesel à 100% dans les ex-pays exportateurs ?
- 50% des surfaces plantées en dehors de MY/ID ?
- >50% de surface petits exploitants ?

## Merci pour votre attention



## Oil Palm Industry « Essentials »

- ✓ 20 million hectares dedicated to oil palm cultivation globally
- ✓ This out of 300 million hectares of total oil crop production.
- ✓ Yet this 6% of land produces 36% of all vegetable oil!
- ✓ An industry crucial to sustaining Malaysia & Indonesia
- ✓ Key to the development more than half a million small-holders



Hence why, during the pandemic, the **PalmINNOV Study Group** went about addressing the issues that follow ...

## Four integrated projects built around French R&D

Science, IoT, Artificial Intelligence, Hyperspectral, Satellites

**Priceless** 



Biodiversity & Forest Protection monitoring

US500mil



Pollen shortage

**US1Billion** 



Infestation Advanced Warning

**US3Billion** 



**Labour shortage** 

## 1 Biodiversity monitoring management within oil palm plantations

- ☐ Animals use oil palm estates during their movements
- ☐ It is essential to document what happens to these animals.



Fragmentation & degradation processes characterise landscapes.

## Solving this issue is "priceless" for the industry

## 2 Automated Pollination

Poor bunch formation contributes directly to severe financial losses





## Estimated losses of US\$500 million/year

## 3 Lack of infestations advance warning: Ganoderma

• Ganoderma infects 10+% of all Malaysian palms, less in Indonesia

Elephants push down infected palms

Treatment exists if started on time

• CIRAD found the hyperspectral signature of ganoderma 10 years ago and told MPOB...





## 4 Replacing manual harvesting with what?

Compared with other field crops (soy / rapeseed) easier to mechanize, oil palm requires about 25 times more workers.

The industry estimated a **shortage of 100,000+ harvesters** 



# Unharvested crop revenue losses US\$ 250+ million a month

# Main PalmINNOV Bios

#### Marc Ancrenaz - Biodiversity Advisor

#### Sabah Based

Marc is the scientific director of the Kinabatangan Orangutan Conservation Program, a community-based initiative established by the Sabah Wildlife Department in 1998 and the French NGO Hutan.

This program is active in wildlife research, management and monitoring, conservation, community development, and public awareness.

The Hutan team is thriving to identify ways for people and wildlife to coexist peacefully within and outside protected areas. Hutan is particularly interested in finding ways for orangutans, elephants, and other species to use and live in multi-use landscapes dominated by oil palm plantations.

Before moving and settling in Sabah in 1998, Marc worked in various conservation projects in Africa. He then became the Head of the Mammal & Veterinary Departments at the "National Wildlife Research Centre" for the National Commission for Wildlife in Saudi Arabia.



## Manfred Borer (Traceability - Chain of custody — Supply Chain)

#### **Jakarta Based**

Manfred is a Swiss software engineer who graduated as a Business Process Manager from Switzerland North-Western University, majoring in Plant Management.

From 2007-2017, he worked as a software developer, project manager & country director for a Swiss-based organisation in Indonesia.

He then founded Koltiva AG, an integrated agriculture technology company that provides tailor-made software solutions & services for end-to-end business processes to planters.

With some of the most significant fast-moving consumer goods international brands as customers, it is now 28 countries worldwide that use Koltiva game-changing solutions. Since 2017, Manfred has been the CEO & Chair of Koltiva AG while running Business Development & Product Development at PT Koltiva in Jakarta.

With 150 software engineers in its Indonesian operations and 300+ "on the ground" technicians assisting smallholders & large planters tracing the chain of custody for palm oil, cacao, and coffee, Manfred brings PalmINNOV a wealth of in-field digital transformation implementation experience.



## **KOLTIVA CLIENTS**



#### **MEMBERSHIPS** Swiss Platform for Sustainable Cocoa RSPO SMALLHOLDER TRAINER ACADEMY Global Platform for Sustainable Natural Rubber (GPSNR) Cocoa Partnership for Indonesia's PISAgro Association Sustainable Agriculture of Asia **AWARDS** Digital ASEAN Program 'Unlocking economic opportunities 르Ш for smallholder farmers' WORLD ECONOMIC FORUM

**PUPLINK** 

#### Chris Donough (Agronomy / Breeding / Best practices)

#### Sandakan Based

Chris is a Malaysian working in oil palm since 1984 on yield intensification via best practices, better agronomy & breeding. With Pamol Plantations (Unilever Group), he helped develop Pamol DxP seed which was shown to have the best oil content among Malaysian DxP.

In 1996, he joined IJM Plantations to build a new R&D centre & developed IJM DxP seed used exclusively in their Malaysian plantations today. In 2004, he joined the leading plantation group IOI as Research Controller.

End of 2005, he decided to become a consultant and was engaged by the International Plant Nutrition Institute (IPNI). From 2006, he managed IPNI's oil palm BMP project in Indonesia, which showed FFB yields could rise 5-26% in large plantations with better BMP implementation.

In 2016, he started to work with Malaysian smallholders in IPNI's yield intensification project funded by Procter & Gamble (P&G). He is currently Oil Palm Advisor for P&G's Centre for Sustainable Small Owners in Malaysia. Since 2019, he is Oil Palm Advisor for the University of Nebraska Lincoln's smallholders' yield gap project.

He maintains links to oil palm breeding as a consultant to seed producers like KL-Kepong Plantations (until today) & IOI (2017-2020).



## Michel Gilmour (PalmINNOV Founder / Technology & Talent Scouting / Biz Development)

#### Sabah Based

Michel has scouted people & technical solutions in Southeast Asia for his whole professional life. In Indonesia, he identified partners for France's leading chemical company before headhunting talent out of Singapore for the next 30 years with three of the world's top ten executive search firms.

In Malaysia, he identified & developed technologies to solve challenges faced by the oil palm industry. First for UNIPOL. Later he navigated various wireless technologies & R&D labs to deliver the long-range, low-power sensor at the core of Tanalys solutions, a company he founded. Planters today know at 5-second intervals where every worker or machine is, hence supporting increased efficiency & safety across their operations.

Along the way, he helped set up PONGO Alliance, a collaborative group engaged in mitigating human/animal conflicts in & around oil palm estates. Lately, he developed with Innovafeed a Southeast Asia strategy for colocating insect protein plants 'over the fence' from oil palm biomass before initiating negotiations between Innovafeed and the world's top Seven oil palm planters.

Out of Singapore he served both as Secretary General of the Singapore French Business Association for 5 years and Counsellor of External Trade of France for over 20.



## Professor Simon Lord (Sustainability)

#### **UK** based

"Sustainability is a company's commitment to operate in an economically, socially, environmentally sustainable manner"

Involved in sustainable Palm Oil since 2000, Dr Simon Lord has 35 years management experience in the agricultural & oil palm sector.

He held positions as Biotechnology & Business development manager with Unilever with whom he worked for 10 years. In 1995 he moved to Papua New Guinea to work for New Britain Palm Oil Ltd (NBPOL).

As Head of Research, he ran Dami Oil Palm Research Station in Papua New Guinea (PNG) for 13 years before being seconded to work in Malaysia for Kulim (Malaysia).

In 2015 NBPOL was bought by Sime Darby Berhad & Dr Lord became the Chief Sustainability Officer (CSO) of Sime Darby Berhad. In his role for Sime Darby Plantations, he had direct responsibility for all Sustainability, Operational Excellence & Quality initiatives across 17 countries, 600,000 ha of agriculture and the groups, 78 mills and 12 refineries. In 2020 Simon moved back to the UK to start his own consulting business.

Simon has been Involved with the Roundtable on Sustainable Palm Oil (RSPO) commodity standard initiative since 2002 as an executive board member representing all producer countries outside of Indonesia and Malaysia.

He has served as Vice President (2006-2008), Chair of the Standards and Certification subgroup (2008), Member of the Criteria, Verification, New Planting, Green House Gas & Smallholder working Groups

Simon is a regular presenter at sustainability & responsible sourcing conferences on subjects ranging from sustainable finance to child/worker rights & conservation.



#### Nicolas Turnbull (Enhanced Automated Pollination)

#### **Selangor Based**

Nicolas has been involved in major R&D programs with various universities & research stations, in Europe & Asia.

Based in Southeast Asia since 2012 with PalmElit, a global oil palm seed producer & a subsidiary of CIRAD, France's leading tropical crops research centre, Nicolas was first Scientific & Technical Advisor to PalmElit's Indonesian partner.

This is where he actively participated in the development & improvement of the world's first intermediate resistant variety of Ganoderma spp., a soil-born fungus causing huge economic losses in Southeast Asia.

Concurrently he participated in the development of the first low-oil acidity variety, obtained through marker-assisted selection.

In parallel to his scientific activities, Nicolas supervises PalmElit's seed production operations in Indonesia and Thailand as well as market development in Southeast Asia and South Asia.

In his position as Regional Manager, he also oversees the setting-up of a joint venture in Malaysia while strengthening PalmElit as one of the main seed suppliers in the Indian sub-continent.

